

Adults Wellbeing and Health Overview and Scrutiny Committee

11 May 2023

Draft ICB County Durham Plan 2023/24



Report of Sarah Burns, Joint Head of Integrated Strategic Commissioning, North East and North Cumbria Integrated Care Board and Durham County Council

Electoral division(s) affected:

Countywide

Purpose of the Report

- 1 The following report outlines the draft Integrated Care Board (ICB) County Durham Plan which was submitted on the 17 March 2023. There is an opportunity to review this plan, refresh and seek assurance as part of a local engagement process before final publication of the ICB Joint Forward Plan on 30 June 2023.
- 2 The Adults Wellbeing and Health Overview and Scrutiny Committee are asked to review this and provide comment on the content and the proposed plan for engagement and assurance.

Executive summary

- 3 The following paper is a draft of the ICB County Durham place narrative plan submitted to the ICB on 17 March 2023.
- 4 This will be included as part of the overall ICB Joint Forward Plan which will be published on the 30 June 2023.
- 5 The plan is prioritised against the County Durham Care Partnership Executive and Joint Local Health and Wellbeing Strategy arrangements – starting well, living well and ageing well as well as a section which focuses on any cross-cutting transformation.
- 6 Before the deadline in June 2023 it is proposed that the plan is shared with HWB, AWH OSC, CYP OSC, Public Engagement Forum, Healthwatch and any other relevant partners.

- 7 Adults Wellbeing and Health Overview and Scrutiny Committee are asked to review and comment on the draft plan before a final version is submitted on 26 May 2023.
- 8 The final ICB County Durham plan will be shared for approval with County Durham Care Partnership Executive at its meeting on 23 May, then the HWB will provide final sign off by delegated authority (via approval from the chair and vice chair).

Recommendation(s)

- 9 Adults Wellbeing and Health Overview and Scrutiny Committee is recommended to:
 - (a) Review the draft plan and make any suggested amendments/additions to include in subsequent submissions.
 - (b) Note the timescales for completion and local governance process.
 - (c) Agree to final sign off by delegated authority of the Chair / Vice Chair through the Health and Wellbeing Board.

Background

- 10 County Durham Place are required to submit a Durham Place Plan to contribute to the North East and North Cumbria Integrated Care Board Joint Forward Plan.
- 11 The Joint Forward Plan (JFP) is a national requirement for ICBs and partner Foundation Trusts covering the period 2023/24 – 2028/29. It will be the delivery plan for the Integrated Care Partnership (ICP) integrated care strategy.
- 12 The Plan for County Durham has been developed by key leads working across health and social care. The system delivery plan for County Durham was first introduced in 2019 and has been refreshed on a regular basis. This latest version of the plan captures all the key activities for partners in health and social care in County Durham, sets out the difference the plan will make and how we will measure that difference.
- 13 Health and care providers and commissioners have a long track record of working in partnership for the benefit of the people in County Durham. As a system there is shared understanding and ownership of the challenges that County Durham faces.

Main Implications

Summary Statement

- 14 The draft plan covers the following areas:
 - a) Integration: developing integrated neighbourhood teams in line with the Fuller report recommendations
 - b) Primary care and community services, including mental health
 - c) Social care as relates to the NHS
 - d) Population health including priorities from the HWB, JSNAA and Joint Local Health and Wellbeing Strategy
 - e) Reducing inequalities including Core20Plus5 and Deep End Practices
 - f) Place governance and partnership working.
- 15 The draft plan follows the County Durham Care Partnership and Joint Local health and Wellbeing Strategy approach and is aligned to:
 - Starting Well

- Living Well
 - Ageing Well
 - Cross-Cutting Transformation
- 16 The plan details the key priorities for 2023/24 which will determine the integrated commissioning team's workplan for the year ahead. Each priority area outlines:
- Why change is needed
 - Objectives and goals
 - Key deliverables
 - Key performance metrics

Engagement

- 17 The national guidance on the Joint Forward Plan is comprehensive regarding the requirements for engagement, whilst allowing significant local determination about content and format. The guidance includes three key principles:
- *Principle 1: Fully aligned with the wider systems ambitions*
 - *Principle 2: Supporting subsidiarity, building on existing local strategies and plans and reflecting universal NHS commitments*
 - *Principle 3: Delivery focussed, including specific objectives, trajectories and milestones*

Governance and Partnership Working

- 18 The County Durham Care Partnership brings together NHS organisations, Durham County Council and other health and care providers in a true collaboration, driving our ambition to further develop system-wide integrated models of care. We have a shared vision across the Partnership, and we live by it, delivering everyday by collaborating and driving our ambition to develop even more system wide integrated models of care through all the organisations involved.
- 19 The Care Partnership is about putting the people at the centre of everything we do, moving away from a hospital/residential care-based model of care to a new way of working, based on collaboration and

partnership, to provide more care in people's homes and their community at the same time breaking down barriers between services.

Risk and Issues

- 20 There are a number of risk and issues to note;
- a) Limited/no growth funding
 - b) Limited resource to deliver plan
 - c) Additional in-year directives/policy change
 - d) Workforce limitations within provider organisations to recruit and retain staff e.g. social workers, health visitors, specialist roles
 - e) Commissioning reorganisation and clarity on roles and responsibilities as well as ensuring sufficient clinical leadership and Network involvement

Assurances and Mitigations

- System prioritisation process and governance to ensure statutory provision and where possible invest to save proposals to fund subsequent must do's
- Prioritisation of workplans and integrated approach to delivery
- Ongoing review of must do's and realignment of resource to deliver
- Workforce strategies in place
- Work ongoing to ensure appropriate clinical leadership throughout commissioning at place and region

Conclusion

- 21 Members of the Adults Wellbeing and Health Overview and Scrutiny Committee will have an opportunity to review the draft plan and make any suggested amends/additions to include in subsequent submissions.
- 22 Note the timescales for completion and local governance process.

Background papers

- The draft ICB County Durham Plan 2023/24 is included as appendix 2.

Other useful documents

- None

Author(s)

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Integrated Care Board

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Support

Appendix 1: Implications

Legal Implications

None.

Finance

Where there is a financial impact of implementing the priorities this will be picked up through the governance routes of the County Durham Care Partnership.

Consultation

The plan will be shared with HWBB, AWHOSC, CYP OSC, Public Engagement Forum, Healthwatch and any other relevant partners.

Equality and Diversity / Public Sector Equality Duty

None.

Climate Change

None.

Human Rights

None.

Crime and Disorder

None.

Staffing

The following plan will determine the priorities of the County Durham Care Partnership and relevant resource (staffing and financial) will be aligned to deliver this in 23/24.

Accommodation

None.

Risk

None.

Procurement

None.

Appendix 2: Draft ICB County Durham Plan 23/24

Attached as a separate document